



PERSONAL INFORMATION

Marius I. Ungureanu

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 www.publichealth.ro

Sex Male | Date of birth 24/02/1984 | Nationality Romanian

WORK EXPERIENCE

01/2017–Present

Associated Researcher & Adjunct Lecturer

Department of Public Health, Babeş-Bolyai University, Cluj-Napoca (Romania)
www.publichealth.ro

Teaching classes in the Public Health bachelor programme and Master of Public Health

Develop research proposals

Deliver grant writing workshops

Business or sector Research & Higher Education

08/2016–01/2017

Secretary of State (Deputy Minister)

Ministry of Health, Bucharest (Romania)

www.ms.ro

As a Secretary of State (Deputy Minister) in the Ministry of Health, I worked closely with the Health Minister in implementing the vision of the mandate, with a special focus on human resources for health (HRH). I have led the process of elaborating the Multi-annual Plan for Strategic Development of Human Resources for Health 2017-2021. The process involved a thorough mapping process of all the relevant stakeholders (Ministries of Education, Labour, Public Finance, European Funds, External Affairs, Regional Development; WHO country office; professional associations), evidence-generating and document analysis and drafting. I also coordinated the Directorates for Healthcare Assistance & Public Health; Emergency Medicine; and Management of Healthcare Units within the Ministry. My responsibilities included:

- Assessing and approving the rules, regulations and legislation developed by the Directorates under my coordination;
- Maintaining the communication with the National Health Insurance House;
- Leading the communication with the Country Office of the World Health Organization;
- Regular communication with the World Bank team assigned to the project implemented by the MoH;
- Representing the Ministry of Health at the European Commission on the topics of Health Workforce and eHealth;
- Overseeing the activity of the National Institute of Public Health, National School of Public Health and Health Management, and National Center for Mental Health;
- Approving the budgets for the Ambulance services and Emergency services at a national level;
- Approving the Health promotion activities at a national level;
- Facilitating meetings, debates and negotiations with industry representatives, professional associations and labour unions.

Business or sector Government

05/2016–08/2016

Personal Adviser to the Health Minister

Ministry of Health, Bucharest (Romania)

www.ms.ro

As a Personal Adviser to the Health Minister, I was part of the Health Minister's Cabinet, which

supported the Minister with technical advice. My main responsibilities included:

- Providing and producing evidence for the development of the Human Resources for Health (HRH) Strategy;
- Maintaining communication with the Public Health Department of the Presidential Administration, medical professional associations (Romanian College of Physicians, Nurses' and Midwives' Order), World Health Organization Country Office;
- Maintaining communication with the Country Office of the World Health Organization.

Business or sector Government

2014–Present

President & Co-founder

Health Management and Policy Center, Cluj-Napoca (Romania)
www.hmpcenter.org

Provide strategic and operational leadership, coordinate policy brief development and social media presence, engage with partners and collaborators.

Business or sector Professional, scientific and technical activities

07/2011–08/2016

Unit Head - Health Policy & Management Unit

Department of Public Health, Babes-Bolyai University, Cluj-Napoca (Romania)
www.publichealth.ro

As Unit Head, I provided strategic and operational coordination of the Health Policy & Management Unit. My main responsibilities included:

- Identifying funding sources in line with the research priorities of the Unit;
- Overseeing the research activity of the Unit members;
- Providing mentorship to interns and students working in the Unit;
- Maintaining communication with public health institutions at local and national level;
- Participating in the strategic decisions of the Department, under the leadership of the Executive Director.

Business or sector Research & Higher Education

02/2010–08/2016

Researcher

Department of Public Health, Babes-Bolyai University, Cluj-Napoca (Romania)
www.publichealth.ro

The Department of Public Health (formerly known as the Center for Health Policy and Public Health) is functioning within the College of Political, Administrative and Communication Sciences. It consists of four research units (Health Policy & Management, Social & Behavioral Health, Violence & Injury Prevention, Occupational & Environmental Health) and one research support unit (Project Management). My main responsibilities as a researcher included:

- Implementing and evaluating projects (more details in the "Projects" section)
- Developing data collection tools;
- Collecting, analyzing and disseminating quantitative and qualitative data;
- Writing and submitting successful research proposals to funding institutions (National Institutes of Health, USA; European Commission; Executive Agency for Higher Education and Research Funding in Romania; other funding bodies, such as foundations and NGOs);
- Writing and submitting scientific articles to peer-reviewed journals;
- Writing and submitting abstracts to scientific meetings and conferences;
- Participating in national and international meetings with project partners.

Business or sector Research & Higher Education

02/2014–08/2016

Researcher

"Prof. Dr. I Chiricuta" Institute of Oncology, Cluj-Napoca (Romania)

www.iocn.ro

I have been part of the team who coordinated the Work Package 3 (Evaluation) of the Joint Action on Cancer Control, funded by the European Commission. My responsibilities included: drafting the Evaluation Strategy of the Joint Action; developing qualitative and quantitative data collection tools to inform the Joint Action coordinators; participating in organizing evaluation workshops; drafting Evaluation Reports; participating in Joint Action conferences and workshops (mainly in Brussels).

Business or sector Hospital & Healthcare

09/2012–08/2016

Researcher

"Iuliu Hatieganu" University of Medicine and Pharmacy, Cluj-Napoca (Romania)

www.umfcluj.ro

I have been part of the team who implemented the project "Development of a Quality Management System for Use in Romanian Dental Practices", funded by the Romanian Executive Agency for Research and Higher Education (UEFISCDI). My responsibilities included: developing quantitative and qualitative data collection tools; collecting and analyzing data; writing scientific articles; presenting research results in international scientific meetings; organizing workshops for project team members; writing proposals for further research.

Business or sector Research & Higher Education

02/2015

Visiting Researcher

Department of Socio-Economics, Vienna University of Economics and Business, Viena (Austria)

www.wu.ac.at

This period was mainly aimed at consolidating my PhD thesis. I have worked under the supervision of Professor August Osterle to analyze the data in my thesis and further refine the thesis.

Business or sector Research & Higher Education

01/2010–05/2013

Resident doctor in Family Medicine

"Prof. Dr. O Fodor" Regional Institute of Gastroenterology and Hepatology, Cluj-Napoca (Romania)

www.irgh.ro

The residency training consisted in rotations in various clinical settings (Family Doctor's office, Pediatrics, Obstetrics & Gynecology, Surgery, Internal Medicine, Public Health, Epidemiology). My main responsibilities included taking patient histories, providing clinical examination, discussing therapeutic alternatives with the supervising doctors.

Business or sector Hospital & Healthcare

08/2012–12/2012

Graduate research assistant

College of Public Health, University of Iowa, Iowa City (United States)

www.public-health.uiowa.edu

During this period I have worked under the guidance of Associate Professor Thomas Vaughn. My main responsibilities included:

- Reviewing the scientific literature on non-communicable diseases, healthcare management and quality management;
- Developing data collection tools;
- Writing research proposals.

Business or sector Research & Higher Education

EDUCATION AND TRAINING

2011–2016

PhD (Medicine - Public Health)

"Iuliu Hatieganu" University of Medicine and Pharmacy, Cluj-Napoca (Romania)
www.umfcluj.ro

2011–2012 **Master in Healthcare Management**

"Lucian Blaga" University, Sibiu (Romania)
www.ulbsibiu.ro

08/2012–12/2012 **Non-degree student**

College of Public Health, University of Iowa, Iowa City (United States)
www.public-health.uiowa.edu

Strategic planning & marketing for healthcare organizations (Associate Professor Thomas Vaughn);
 Healthcare management (Assistant Professor Xi Zhu); Research design in Global Health (Professor
 Christopher Squier).

2007–2010 **BA Management**

Babes-Bolyai University, Cluj-Napoca (Romania)
www.econ.ubbcluj.ro

2003–2009 **MD**

"Iuliu Hatieganu" University of Medicine and Pharmacy, Cluj-Napoca (Romania)
www.umfcluj.ro

PERSONAL SKILLS

Mother tongue(s) Romanian

Foreign language(s)

	UNDERSTANDING		SPEAKING		WRITING
	Listening	Reading	Spoken interaction	Spoken production	
English	C2	C2	C2	C2	C2
Cambridge Certificate in Advanced English (CAE)					
French	B2	B2	B1	B1	B1
Italian	B1	B1	B1	B1	B1

Levels: A1 and A2: Basic user - B1 and B2: Independent user - C1 and C2: Proficient user
 Common European Framework of Reference for Languages

Communication skills

I developed solid communication skills by working in various environments, ranging from academia to Government, and with people with various backgrounds and of diverse nationalities. I possess good conflict prevention and resolution skills. I am able to express respect and empathy, as required by a specific job or task.

Organisational / managerial skills

I have the capacity to act as an excellent team member or team leader, as required by a specific position. I have developed strong leadership skills, having successfully led teams in academia (writing, implementing and evaluating projects) and Government, often against challenging environments and tight deadlines. I am able to motivate teams and individuals to perform according to expectations.

Job-related skills

Strong evaluation skills (I have been part of the team leading the evaluation process of 2 European Commission-funded projects; I have evaluated projects proposals at the University of Iowa; I have a strong history of reviewer for peer-reviewed journals in the healthcare area, such as The Lancet Student; Health Policy; Health Policy and Planning; Social Science & Medicine; I am an Expert Evaluator for UEFISCDI - the Romanian executive agency funding research);
 Strategic and systems thinking (I coordinated the Public Health component of the Health Strategy

within the 2014-2020 Cluj-Napoca City Strategy; I have coordinated the development of the Multi-annual Plan for Strategic Development of Human Resources for Health in Romania 2017-2021; I have coordinated the finalization of the Multi-annual Plan for Health Promotion and Education for Health)

Training skills (I am part of the teaching staff of the Public Health programme at the Babes-Bolyai University since 2012; along time, I also delivered workshops and trainings on a variety of topics, such as grant writing, scientific writing, program evaluation, time management)

Digital skills

SELF-ASSESSMENT				
Information processing	Communication	Content creation	Safety	Problem solving
Proficient user	Proficient user	Independent user	Proficient user	Proficient user

Digital skills - Self-assessment grid

Good command of Microsoft Office suite, SPSS, Sawtooth CBC.

Other skills

Project Manager Certification (2015)
Trainer Certification (2015)

ADDITIONAL INFORMATION

Programs

Alumnus - *International Visitor Leadership Program*, US Department of State - 2018
Visiting Scholar - *Center for Health Policy Research, Fielding School of Public Health*, University of California Los Angeles - 2018
Fogarty International Scholar - *Research Training: Socio-Economics of Mental Health Service delivery in Southeastern Europe (5D43TW009122)*, University of California Berkeley - 2013-2015
Fogarty International Scholar - *Iowa Non-communicable Chronic Diseases Research Training Program in Romania (1D43TW008308-01A)*, University of Iowa - 2012-2015

Memberships

Young Forum Gastein (YFG) (2017-present)
Romanian Health Observatory (2017-present)
Health Systems Global (HSG) (2017-present)

European Health Management Association (EHMA) (2012-present)
Romanian Association of Public Health and Healthcare Management (2015-present)
European Public Health Association (EUPHA) (2015-present)
World Federation of Public Health Associations (WFPHA) (2015-present)

American Public Health Association (APHA) (2012-2013, 2015-present)
Medical Students' Organization Cluj (OSM) (2004-2009)

Positions

Senior Expert - **Support for the health workforce planning and forecasting expert network (SEPEN)** (2018-present)
Associate Editor - **BMC Public Health** (2017-present)
Board Member - **Health Workforce Research Section - European Public Health Association** (2017-present)
WHO National Technical Focal Point - **Leadership and governance, strategic planning, resource coordination and reporting** (2016-present)
Member - **Health Workforce Governance Working Group** - European Public Health Association (EUPHA) Health Services Research (2015-present)
Member - **Health Workforce Special Interest Group (SIG)** - European Health Management

Association (EHMA) (2015-present)

Member - **European Health Management Association (EHMA) Young Board** (2015-2016)

Section Editor - **Romanian Journal for Young Medical Professionals** (2007-2009)

Projects

- 1. Establishing a National Platform to Address Social Determinants in Health**, 2018-2019, funded by the European Social Fund for the Ministry of Health in Malta (Role: key expert for the development of the quantitative questionnaire for data collection regarding social determinants of health)
- 2. Joint Action to Support the eHealth Network (JAseHN)**, 2015-2016, funded by the European Commission (Main responsibilities: acting as the Risk Management for the project; developing quality guidelines and performing quality check for the project deliverables; participate in high-level meetings);
- 3. Joint Action on Health Workforce Planning and Forecasting**, 2012-2016, funded by the European Commission (Main responsibilities: acting as the Professional Editor for the project; performing editing for the project deliverables; provide input on health workforce issues in Romania; participate in high-level meetings; present research results in project meetings);
- 4. Joint Feasibility Study on Health Workforce Planning in Moldova and Romania**, 2015-2016, funded by the European Commission, within the Joint Action of Health Workforce Planning and Forecasting (Main responsibilities: acting as project leader; developing qualitative data collection tools; collecting and analyzing data; performing stakeholder analysis; organizing meetings with stakeholders; communicating results to international audiences);
- 5. Joint Action on Cancer Control**, 2014-2016, funded by the European Commission (I have been part of the team who coordinated the Work Package 3 - Evaluation. My responsibilities included: drafting the Evaluation Strategy of the Joint Action; developing qualitative and quantitative data collection tools to inform the Joint Action coordinators; participating in organizing evaluation workshops; drafting Evaluation Reports; participating in Joint Action conferences and workshops - mainly in Brussels);
- 6. Assessment of the clinical laboratories' performance and quality management from the clients' perspective**, 2014-2016, funded by the Iuliu Hatieganu University of Medicine and Pharmacy, Cluj-Napoca, Romania (Main responsibilities: acting as project leader; developing quantitative data collection tools; collecting and analyzing data);
- 7. Assessment of psychiatrists' workplace preferences. A cross-sectional study in South-Eastern European countries**, 2014-2015, funded by the National Institutes of Health, USA through the University of California Berkeley (Main responsibilities: acting as project leader; coordinating the teams from Romania, Bulgaria and Albania; developing quantitative and qualitative data collection tools; collecting and analyzing data; writing scientific articles; presenting research results in international meetings; participating in workshops);
- 8. Assessment of health professionals' working preferences using Discrete Choice Experiments (DCEs): Apilot study in Cluj County, Romania**, 2013-2014, funded by the National Institutes of Health, USA through the University of Iowa (Main responsibilities: acting as project leader; coordinating the team from Romania; developing quantitative and qualitative data collection tools; collecting and analyzing data; writing scientific articles; presenting research results in international meetings; participating in workshops);
- 9. GeoHealth Hub Romania (Grant No. 4R24TW009568-02 - US National Institutes of Health's Fogarty International Center)**, 2013-2015, funded by the National Institutes of Health, USA (Main responsibilities: perform needs assessment in Romania, Moldova, Albania, Georgia, Armenia and Kazakhstan; collecting and analyzing data from the needs assessment; field trips to Moldova, Armenia, Georgia and Kazakhstan; writing scientific articles; presenting results in international meetings; participating in workshops);
- 10. Development of a Quality Management System for Use in Romanian Dental Practices**, 2012-2016, funded by the Romanian Executive Agency for Research and Higher Education (UEFISCDI) (Main responsibilities: developing quantitative and qualitative data collection tools; collecting and analyzing data; writing scientific articles; presenting research results in international scientific meetings; organizing workshops for project team members);
- 11. COST Action on Adapting European health systems to diversity (ADAPT)**, 2011-2015, funded by COST (Main responsibilities: providing national data; participation in international meetings);
- 12. COST Action on Enhancing the role of medicine in the management of European health systems - implications for control, innovation and user voice**, 2011-2013, funded by COST (Main responsibilities: providing national data; participation in international meetings);
- 13. The assessment of the impact of informal payments on the health system**, 2010-2013,

funded by the Romanian Executive Agency for Research and Higher Education (UEFISCDI) (Main responsibilities: developing quantitative and qualitative data collection tools; collecting and analyzing data; writing scientific articles; presenting research results in international scientific meetings; organizing workshops for project team members);

14. Access to health and information in rural areas in Transylvania, Romania, 2010-2012, funded by the Romanian Executive Agency for Research and Higher Education (UEFISCDI) (Main responsibilities: developing quantitative and qualitative data collection tools; collecting and analyzing data; writing scientific articles; presenting research results in international scientific meetings; organizing workshops for project team members; developing materials for workshops on health literacy and healthy nutrition; delivering workshops for rural inhabitants on health literacy and healthy nutrition);

15. Joint Action for ECHIM (European Community Health Indicators Monitoring), 2010-2012, funded by the European Commission (Main responsibilities: providing national data; participation in international meetings; organizing national workshops);

16. Children's exposure to environmental tobacco smoke in Romania – A pilot study in Cluj county, 2010-2011, funded by the Romanian Executive Agency for Research and Higher Education (UEFISCDI) (Main responsibilities: contribution to developing quantitative data collection tools).

Selected Publications

1. Kuhlmann E, Batenburg R, Wismar M, Dussault G, Maier CB, Glinos IA, Azzopardi-Muscat N, Bond C, Bureau V, Correia T, Groenewegen PP, Hansen J, Hunter DJ, Khan U, Kluge HH, Kroezen M, Leone C, Santric-Milicevic M, Sermeus W, **Ungureanu MI**. A call for action to establish a research agenda for building a future health workforce in Europe. *Health Research Policy and Systems* 2018;16:52
2. **Ungureanu MI**, Gheorghe A, Voinea S. Patients are denied care because of corruption in Romania. *The Lancet* 2017;390:10108
3. Kuhlmann E, Maier CB, Dussault G, Larsen C, Pavolini E, **Ungureanu MI**. EU law, policy and health professional mobility. In: Hervey TK, Young CA, Bishop LE (editors). *Research Handbook on EU Health Law and Policy*. Edward Elgar Publishing 2017
4. Paina L, **Ungureanu MI**, Olsavszky V. Implementing the Code of Practice on International Recruitment in Romania - exploring the current state of implementation and what Romania is doing to retain its domestic health workforce. *Human Resources for Health* 2016, 14 (Suppl 1):22
5. **Ungureanu MI**, Paina L, Olsavszky V. Health Workforce Management in Romania. *The Lancet* 2015, 386(10009):2139–2140
6. **Ungureanu MI**, Mocean F. What do patients take into account when they choose their dentist? Implications for quality improvement. *Patient Preference and Adherence* 2015, 9:1715-1720
7. Orasan OH, Iancu M, Sava M, Saplontai-Pop A, Cozma A, Tarmure Sarlea S, Lungoci C, **Ungureanu MI**, Negrean V, Sampelean D, Dumitrascu DL. Non-invasive assessment of liver fibrosis in chronic viral hepatitis. *European Journal of Clinical Investigation* 2015, doi: 10.1111/eci.12543.
8. Coman A, Cherecheș RM, **Ungureanu MI**, Marton-Vasarhelyi EO, Valentine MA, Sabo-Attwood T, Gray GC. An assessment of the occupational and environmental health needs in seven Southeastern European and West-Central Asian Countries. *Journal of Epidemiology and Global Health* 2015, 5(4):375-84
9. Cherecheș RM, **Ungureanu MI**, Sandu P, Rus IA. Defining informal payments in healthcare: A systematic review. *Health Policy*, 2013, 110(2):105-114
10. **Ungureanu MI**, Litan CM, Rus IA, Chereches RM. A Brief Insight into the Study of Informal Health Care Payments in Romania. *Transylvanian Review of Administrative Sciences* 2013, 39(E):212-219
11. **Ungureanu MI**, Baciu B, Rus IA, Litan CM, Chereches RM. Are informal health care payments confined to public facilities? Evidence from Romania. *European Journal of Public Health* 2012, 22:137-138
12. Cherecheș RM, **Ungureanu MI**. 2012. The saga of the Romanian healthcare reform, *The Lancet*, 379 (9829):e52
13. Cherecheș RM, Brînzaniuc A, **Ungureanu MI**, Baba CO. 2011. Supporting an integrated approach for health promotion and primary care in rural settings through adequate legal framework, *Transylvanian Review of Administrative Sciences*, 34(E):40-48
14. Cherecheș RM, **Ungureanu MI**, Rus IA, Baba CO. 2011. Informal payments in the health care system- research, media and policy, *Transylvanian Review of Administrative Sciences*, 32 (E):5-14
15. Chis IC, **Ungureanu MI**, Marton A, Sîmedrea R, Muresan A, Postescu ID, Decea N. 2009. Antioxidant effects of a grape seed extract in a rat model of diabetes mellitus. *Diabetes & Vascular*

Disease Research, 6 (3):200-204

16. Chis IC, **Ungureanu MI**, Decea N, Muresan A. Protection of Liver-Cell by Treatment with Alpha-Lipoic Acid in Experimental Diabetes Mellitus. *Physiology* 2006, 16(3):51

Teaching Activity

Health Policies and Services - Cluj School of Public Health - *College of Political, Administrative and Communication Sciences, Babeş-Bolyai University*

ULE6103 **Health Systems** (2018-2019)

UME6332 **Public Health Leadership** (2018-2019)

ULE6623 **Healthcare Management** (2017-2018)

ULE6103 **Health Systems** (2017-2018)

UME6332 **Public Health Leadership** (2017-2018)

UME6124 **Healthcare Organization, Delivery and Financing** (2017-2018)

ULE6623 **Healthcare Management** (2016-2017)

ULE6103 **Health Systems** (2016-2017)

ULE6623 **Healthcare Management** (2015-2016)

ULE6103 **Health Systems** (2015-2016)

ULE6623 **Healthcare Management** (2014-2015)

ULE6103 **Health Systems** (2014-2015)

ULE6415 **Health Law & Ethics** (2013-2014)

ULE6623 **Healthcare Management** (2013-2014)

ULE6103 **Health Systems** (2013-2014)

ULE6623 **Healthcare Management** (2012-2013)

ULE6103 **Health Systems** (2012-2013)

Peer review expertise

Health Policy and Planning

Health Policy

Social Science & Medicine

Public Health Panorama

BMC Public Health

BMC Health Services Research

Health Services Management Research

The Lancet Student

SAGE Open

INQUIRY

Transylvania Review of Administrative Sciences

European Societies

Conferences, Summer Schools & Meetings

11/2018 **11th European Public Health Conference**, Ljubljana, Slovenia

10/2018 **Dialogue on key health workforce planning data definitions**, Budapest, Hungary

10/2018 **Joint OECD/WHO/ILO Workshop on improving the monitoring of health workforce and health workforce migration**, Paris, France

08/2018 **WHO Expert Meeting on Integrating public health and primary care services in the European Region**, Copenhagen, Denmark

- 07/2018 **The Observatory Venice Summer School on Quality of care: Improving effectiveness, safety, and responsiveness**, San Servolo, Italy
- 06/2018 **24th Annual Meeting of the WHO Regions for Health Network**, Gothenburg, Sweden
- 05/2018 **WHO National Policy Dialogue on Tackling Sustainable Development Goal 3 on Health**, Bucharest, Romania
- 05/2018 **ESIF Health Workforce Workshop**, Sofia, Bulgaria
- 02/2018 **Planning for health professions: How to act on skills needs Workshop**, Bruxelles, Belgium
- 11/2017 **European Public Health Association Annual Conference**, Stockholm, Sweden
- 5/2017 **Meeting of the Joint ECDC and WHO Tuberculosis Surveillance Network**, The Hague, The Netherlands
- 11/2016 **Health Workforce Expert Group Meeting**, Brussels, Belgium
- 11/2016 **10th eHealth Network Meeting**, Brussels, Belgium
- 9/2016 **66th Session of the WHO Regional Committee for Europe**, Copenhagen, Denmark
- 6/2016 **EHMA Annual Conference - New Models of Care. Reinventing healthcare: why, what, how**, Porto, Portugal
- 02/2016 **Final Meeting of the Joint Feasibility Study on Health Workforce Planning in Moldova and Romania**, Bucharest, Romania
- 10/2015 **American Public Health Association Annual Meeting & Expo - Health in All Policies**, Chicago, USA
- 10/2015 **Kick-off Meeting of the Joint Feasibility Study on Health Workforce Planning in Moldova and Romania**, Bucharest, Romania
- 10/2016 **Policy Dialogue on the Human Resources for Health**, Bucharest, Romania
- 07/2015 **JAsEHN Coordination Group Meeting**, Paris, France
- 06/2015 **EHMA Annual Conference - Evidence-based management: Better decisions, better healthcare**, Breda, Netherlands
- 05/2015 **Second CanCon Stakeholder Forum**, Brussels, Belgium
- 05/2015 **Fogarty International Training Conference (REMASTER – Research Training Structure: Socio-Economics of Mental Health Delivery in South-Eastern Europe**, Praga, Czech Republic
- 05/2015 **Fogarty Trainees' Meeting (RO-CDIRT – Iowa Non-communicable Chronic Diseases Research Training Program in Romania**, Cluj-Napoca, Romania
- 01/2015 **Fogarty International Training Conference (REMASTER – Research Training Structure: Socio-Economics of Mental Health Delivery in South-Eastern Europe)**, University of California Berkeley, CA, USA
- 12/2014 **Conference on improving health workforce planning methodologies and data across Europe**, Ministry of Health, Rome, Italy
- 11/2014 **Health workforce crisis: Romanian and European challenges and solutions**, Palace of Parliament, Bucharest, Romania
- 11/2014 **Joint Action InfoDay**, CHAFEA, European Commission, Luxembourg
- 09/2014 **Exploring and Theorising the Nature of Participation as Evidence in Health Research, Policy and Practice**, University of Warwick, Coventry, UK
- 06/2014 **First CanCon Stakeholder Forum**, Brussels, Belgium
- 06/2014 **Fogarty International Training Conference (REMASTER – Research Training Structure: Socio-Economics of Mental Health Delivery in South-Eastern Europe**, Durres, Albania
- 06/2014 **EHMA Annual Conference - Leadership in healthcare: From bedside to board**, Birmingham, UK
- 02/2014 **Fogarty International Training Conference (REMASTER – Research Training Structure: Socio-Economics of Mental Health Delivery in South-Eastern Europe**, University of California Berkeley, California, USA
- 06/2013 **EHMA Annual Conference - What healthcare can we afford? Better, quicker, lower cost health services**, Milan, Italy

- 06/2013 **Fogarty International Training Conference (REMASTER – Research Training Structure: Socio-Economics of Mental Health Delivery in South-Eastern Europe**, Novi Sad, Serbia
- 11/2012 **World Healthcare Innovation and Technology Congress**, Washington, DC, USA
- 10/2012 **American Public Health Association (APHA) Annual Meeting - Prevention and wellness across the life span**, San Francisco, CA, USA
- 06/2012 **EHMA Annual Conference - Public healthcare: Who pays, who provides?** Bern, Switzerland
- 06/2012 **Making sense of Comparative Research on Medicine & Management** - Spanish National Institute for Health Carlos III, Madrid, Spain
- 02/2012 **Sustaining and Implementing Universal Health Coverage: 4 Perspectives for 5 Continents**, Boconi School of Management, Milan, Italy
- 12/2011 **First meeting of the Management Committee of COST Action IS1103**, Bruxelles, Belgium
- 09/2011 **Assets for Health and Wellbeing Across the Lifecourse Conference**, London, UK
- 03/2011 **Sustainable financing of health systems**, Bucharest, Romania
- 11/2010 **3rd European Public Health Conference**, Amsterdam, Netherlands
- 10/2010 **Transitional Countries Network Meeting**, Krakow, Poland
- 08/2010 **Vienna School of Clinical Research Summer School on Health Care and Social System**, Alpbach, Austria

Consulting Activity

I have provided various consulting services, inter alia, to UN Agencies (WHO, ILO) and OECD, on topics such as health workforce, health services organization and delivery, and integrated health and social care.